



This is an unprecedented time for space. The ever-increasing speed of technological advancement, lower-cost access to space, and massive private investment are all driving a wave of commercial space innovation. The U.S. government is eager to rapidly harness these next-generation solutions to increase affordability, create speed in achieving Government objectives, and outpace growing threats to a sustainable, secure space environment, while improving the nation's security and prosperity.

The Aerospace Corporation (Aerospace) is working across our U.S. Government space agencies, commercial industry, and private investment communities to achieve these goals by identifying, connecting, and aligning commercial solutions with current and emerging national needs. Through our Commercial Space Futures Office, we bring our deep technical expertise and independent insight to facilitate government access to commercial space capabilities and incorporate these technologies into U.S. space programs.

Building and Maintaining Relationships with Commercial Companies and Investor Community

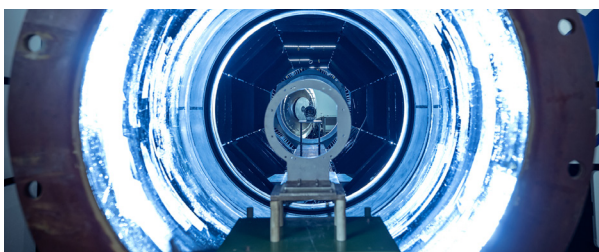
- *Communicate government technology needs and investment priorities to support company fundraising efforts and investor evaluation of portfolio company value*
- *Understand market sector and technology area landscapes to influence government investments and acquisition decisions*
- *Communicate threat insights to support the secure development and protection of company IP – thus protecting portfolio value and maintaining a strong, resilient US and allied nation space innovation base*
- *Become a trusted partner by supporting capital-efficient market development through licensing of Aerospace-developed basic and applied research, as well as providing access to laboratories, testbeds, and proving grounds for early-stage companies*

Commercial Space Futures Office

Dr. Debra Emmons – VP and Chief Technology Officer

Dr. P Brian Cameron – Deputy Chief Technology Officer

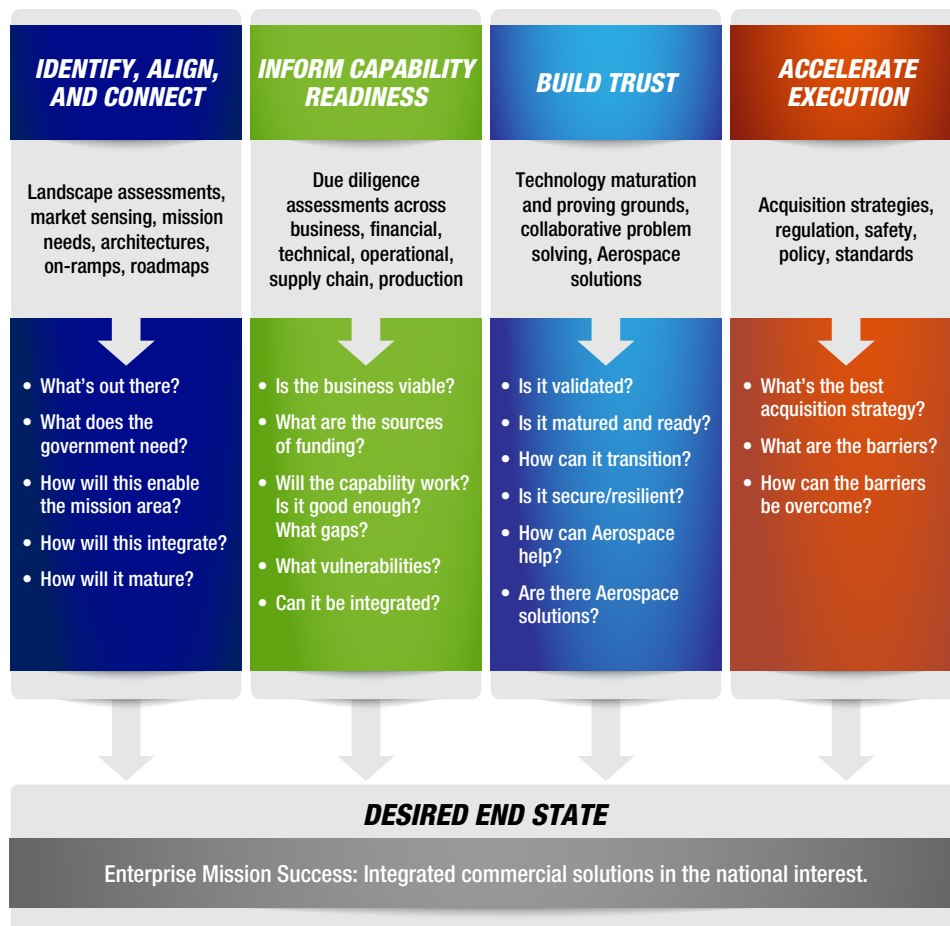
Brian Bone – Principal Director, Commercial Space Futures Office





Commercial Space Futures accelerates the development and advancement of U.S. space capabilities across four pillars:

- Identify, align, and connect commercial solutions to national needs
- Inform capability readiness through due diligence assessments
- Build trust through capability maturation, testbeds, and proving grounds
- Accelerate execution by informing space regulations and standards



The Aerospace Corporation

The Aerospace Corporation is a leading architect for the nation's space programs, advancing capabilities that outpace threats to the country's national security while nurturing innovative technologies to further a new era of space commercialization and exploration. Aerospace's national workforce of more than 4,600 employees provides objective technical expertise and thought leadership to solve the hardest problems in space and assure mission success for space systems and space vehicles. For more information, visit www.aerospace.org.